



DELIVERY PLAN 2019/20

PROGRESS REVIEW

NOVEMBER 2019

BLANK PAGE

SUMMARY

STRATEGY		Comments
G	Development and publication of the LIS	Work on track. Evidence pack will be presented to Government analysts in early Dec 2019.
G	Cross border working with the Southern LEPs	Work on track, collaborating in particular on LIS and Board diversity
G	Heathrow Economic Plan	Response to HAL's Economic Development Framework submitted in September. Ongoing direct engagement and through HSPG.
G	Transport for the South East (TfSE)	Transport Strategy is currently out to consultation and a response to be submitted in the New Year.

DELIVERY		Comments
G	LGF FUNDING & DELIVERABLES	On track to meet key targets and deliverables as at the end of Q2.
A/G	KEY PROJECT MILESTONES	Projects remain broadly on track at the end of Q2, with some milestones already met.
A/G	MONITORING & EVALUATION	On track with the appointment of SQW.
G	SUPPORTING PROGRAMMES	On track as at the end of Q2.

GOVERNANCE		Comments
G	COMMUNICATIONS	Complete with on-going issue of newsletter.
A	GOVERNANCE & ORGANISATION	Enterprise M3 office relocated in September and new website launched. Board appointments work on track but diversity target will require the nomination of female candidates from our partner organisations in order to meet the target.

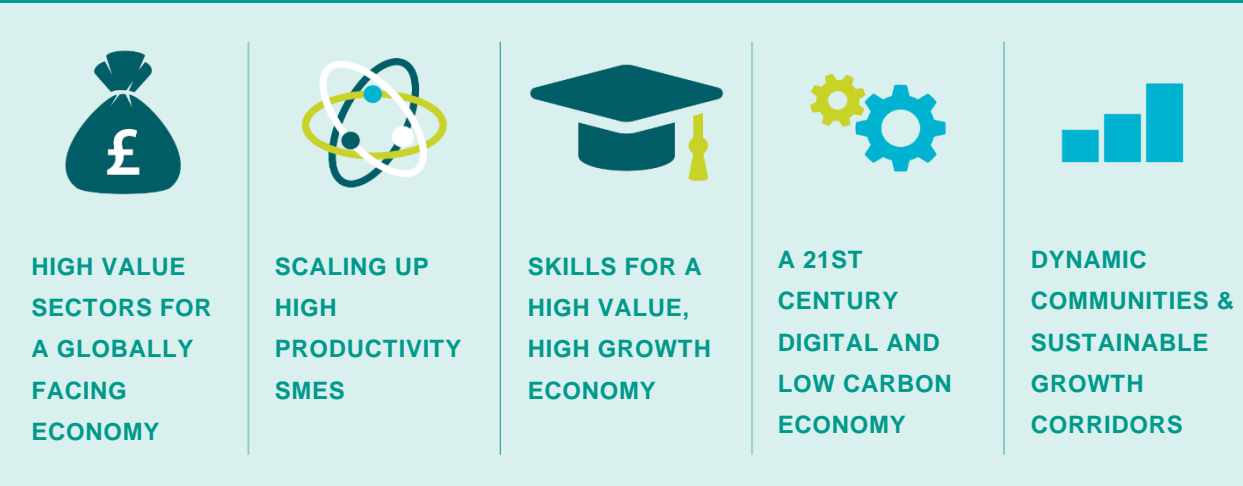
THE DELIVERY PLAN FOR 2019-20 VISION:

“An area that is recognised as a globally competitive region, unique for its knowledge, digital and design-based economy”.

2019-20 OUTPUT SUMMARY



OUR STRATEGIC PRIORITIES (STRATEGIC ECONOMIC PLAN PUBLISHED 2018)



OUR LOCAL INDUSTRIAL STRATEGY KEY THEMES

(DUE TO BE PUBLISHED IN 2020)

5G Region

Mobility and Connectivity

A Gateway Region

Clean Growth and Energy

Housing

Towns

Science and Innovation

Exporting

People

STRATEGIC ACTIVITY

DEVELOPMENT AND PUBLICATION OF A LOCAL INDUSTRIAL STRATEGY (LIS)		
G	Prepare	Agree theory of change and 9 strategic priorities with LEP Board and test with Government.
G	Develop	BETA Document published for the AGM.
G	Engage	Stakeholder strategy - Bring together new partnerships & deepen our stakeholder engagement.
G	Assemble	Consultation review
G	Agree	Co-design with Government (Nov – Dec 2019) Agreeing evidence base with Gov in Dec 2019
G	Publish	Final Fully designed communications (Early 2020)
G	Prepare	Agree theory of change and 9 strategic priorities with LEP Board and test with Government.

External Groups		Comment
G	Cross Border Working with Southern LEPs	Currently working with the Southern group of LEPs on a unifying piece on the economy and areas for joint working. Planning to work with TV Berks on a Joint LIS approach to the digital sector. Working with all LEPs on a joint approach to encourage women to join LEP Boards.
G	Heathrow Economic Plan	Response to HAL's Economic Development Framework (EDF) was submitted in September as part of our response to the overall Airport Expansion Consultation. Engagement on the EDF ongoing through the HSPG Business and Economy Subgroup but also separately engaging directly with HAL to ensure strongly alignment with the LIS.
G	Transport for the South East (TfSE)	Transport Strategy is currently out to consultation and a response to be submitted in the New Year. The Governance consultation has concluded, and TfSE Shadow Board will consider approach to Government and establish the best way forward. Evidence work is being stepped up to progress timescales for Local Highway Schemes with DfT.

DELIVERY

LOCAL GROWTH FUND & GROWING ENTERPRISE FUND

FUNDING		Target 2019/20	Current
G	2019/20 Fund	£45m	£8.35m (on track to meet target of £45m)
G	Loan repayments	£2.42m	£1.55m (current forecast £4.08m)

DELIVERABLES		Target 2019/20	Current
G	Jobs Created / Safeguarded	2,500 jobs	1,671 jobs
G	New Homes Completed	1,000 new homes	1,579 new homes
G	Sqm of Commercial Floorspace Completed	9000 m²	-
G	Apprenticeship Registrations Supported	300	465
G	Sqm of Learning Floorspace Created/Refurbished.	5000 m²	9,530 m²

KEY PROJECT MILESTONES FOR 2019/20:

PROJECT MILESTONE		Target Date	Current
G	Meadows A30/A331 Camberley completion of works	May 2019	On time and in budget.
G	Emerging Technologies Hub and Innovation Centre at Farnborough College start on site	July 2019	Started on site.

G	Sparsholt Animal Health and Welfare Research Facility start on site	July 2019	Started on site.
G	Woking Sustainable Transport Package start on site	July 2019	Started on site.
A	Aldershot Games Hub start on site	September 2019	Expected start Dec 2019
A	Farnborough Growth Package start on site	September 2019	Expected Jan 2020
A	Regional Cyber Security & Big Data Innovation Centre start on site	September 2019	Expected start Jan 2020
G	Tannery Studios completion and official opening	January 2020	On target
A	Aldershot Games Hub completion and official opening	January 2020	Expected April 2020
G	Farnham Road Bridge, Guildford completion of works	January 2020	On target
G	Completion of The Village hotel at Basing View Plot W (part of the EZ ³)	March 2020	January 2020
G	Approval of pipeline projects in line with refreshed SEP/emerging LIS	July 2019 – December 2019	Ongoing

MONITORING AND EVALUATION

Monitoring, Evaluation & Impact Assessments		Comments
G	Recruit a Dedicated Lead	Recruited in June
G	8 Spot Checks of Projects in our Capital Programme	Second currently being conducted and remainder to take place throughout 2019/20
A	4 Independent Evaluations	SQW appointed to assist with evaluation work.
G	Mid-term Evaluation	SQW appointed and interim report will be available in Jan 2020

SUPPORTING PROGRAMMES

ESIF	Target	Current	Comment
Ensure committed:			
G EAFRD	30%	15.4%	
G ERDF	20%	20.3%	
G ESF	45%	36.2%	
G ERDF dissemination events	Min 2	1 event	Events took place on 2nd July and 11th Sept
G ERDF training event	1	1	Took place 13th Sept

Careers and Enterprise Company	Target	Current	Comment
G Engaged with 75% of (122) schools in the EM3 area.	92 schools	64 schools	Expect to be working with all our schools by August 2020
G Recruit	7 FTEs	5.22 FTEs	New recruit first week September
G Achieve Benchmark 5 across 50% matched institutions	By Aug 2019	75% as Aug 2019	Evaluation to start again with new school term
G Achieve Benchmark 6 across 45% matched institutions	By Aug 2019	62.5% as Aug 2019	Evaluation to start again with new school term

Skills Advisory Panel	Target	Current	Comment
-----------------------	--------	---------	---------

A	Appoint Analyst to support LIS	1 Analyst	Re-advertised vacancy Closing 11th September	Engaged with Consultant Emsi to conduct a Data Skills study; Final report complete and will be presented on 5th December
G	Skills and Talent Action Group	Full membership and operational by Oct 2019	Full membership achieved and exceeded.	Full Sector representation; with guest attendance of interested parties where appropriate to keep to manageable numbers.

EM3 Funding Escalator		Target	Current	Comment
G	2018 £10m Fund	£2.5m	£0.63m	
G	Business Supported	17	5	Further 4 deals in the pipeline.
G	Jobs created/safeguarded	100	21	

GOVERNANCE AND COMMUNICATIONS

MILESTONE / EVENT		Expected date	Comment
G	New strategic messages and branding	Launch April 2019	Complete
G	Short animation launched, targeted at businesses and promoting the benefits of supporting T Levels	May 2019	Complete and available on YouTube
G	Guildford Games Festival – supporting this national event championing regional strengths in the digital creative economy.	June 2019	Successful event took place in June 2019.
G	Enterprise M3 Annual General Meeting, including launch of Annual Report	21 June 2019	Successfully delivered
G	Monthly Newsletter	21 June 2019	On-going

MILESTONE / EVENT		Expected date	Comment
G	Recruitment of new Enterprise M3 Board Members & Chair	September 2019	Ongoing
G	Publish a diversity strategy and action plan	End of 2019	On track
A	Meet the diversity target of one-third female representation on the EM3 Board	March 2020	Ongoing – currently have 5 female Board Member
G	Enterprise M3 new Website	21 June 2019	Launched on 2 nd September 2019.
G	Establish a New Office Base	End of 2019	Moved 2 nd September 2019.
A	Implementation of our CRM system across the entire Enterprise M3 team	March 2020	Ongoing